

Annual Report

24-25



Huon
Regional
Care

Board Chair's Annual Report

2024/25 Year in Review

It's been another big year for Huon Regional Care. The Board, Executive, Management and our Employees continue to monitor, navigate and implement aged care reforms whilst delivering on the high-level quality of care we're recognised for across all our services and communities.

Our Board

I'm proud to work alongside a skilled and committed Board. We operate collegially, with a shared focus on improving the lives of older people in our communities. Our Board brings together a wealth of skills and experience, and I'm deeply grateful for the wisdom, and genuine care each member contributes and I'm grateful for the thoughtfulness and care demonstrated throughout the year. Thank you all for your ongoing commitment.

Strengthening our governance

We've been busy strengthening our governance foundations. We completed a comprehensive governance review, including updating all committee terms of reference, to ensure clarity and effectiveness. The formation of our new Remuneration and Governance Committee has been a significant milestone, and it's already proving its value in helping to guide our strategic direction.

We undertook a complete review of our business continuity frameworks and plans and reviewed our risk appetite to align with contemporary practices in aged care. Our committees have functioned well throughout the year and contributed positively to our decision-making processes.



Strategic direction

Our strategy rests on three solid pillars: growth, improved financial sustainability, and capability uplift. In February, we conducted a strategy review that reinforced our focus and we updated related initiatives, ensuring we remain responsive to the changing aged care landscape while staying true to our core mission of serving our community by delivering excellent care and safeguarding the long-term sustainability of our organisation.

Preparing for the New Aged Care Act

The introduction of the new Aged Care Act has been a major focus for the Board this year. We'd been preparing for implementation on 1 July 2025, and whilst the commencement date has been pushed back to 1 November, our preparation continues.

The Board recognises that changes to residential services have been staged over a number of years and many of the planned reforms have already been achieved - care minutes, improving care, star ratings, and 24/7 nursing are all in place. Some future changes around residents paying for Higher Everyday Living Fee services will be implemented with the new Act.

For our Support at Home services, the reforms are more fundamental. The transition from Home Care Packages to Support at Home (SAH) involves significant changes: new clients entering SAH will be assessed to pay a contribution, package management fees will be removed, care management will be reduced to 10%, and providers have to set pricing for the first year of operation. The Board has been monitoring developments closely to best model the services that Huon Regional Care can deliver within the new framework.



To stay across these changes, Board members have participated in conferences, webinars, and training sessions, ensuring we understand both the operational requirements and the enhanced governance expectations under the new Act. We've been kept well-informed of all the work underway to ready our organisation for implementation.

Similar to previous years, change brings about increased training and reporting requirements and puts increased pressure on our organisation and our people, who continue to rise to the challenge with dedication and grace.

Dover upgrade

It was a privilege to help open the beautifully renovated Dover facility alongside the Honourable Julie Collins MP, Member for Franklin. The upgrade delivers a fresh, vibrant and more homely environment, together with ensuite facilities to all rooms and a net increase of four bedrooms. We're proud to support the southern Huon Valley with such a wonderful improvement to an important asset for the small but fiercely independent local community.

Grant success

I'm pleased to report remarkable success in securing grants that will transform our facilities and services for years to come.

Two grants awarded in late 2023-24 came to fruition this financial year. The first, totalling \$844,812 ex GST, funded staff accommodation at Franklin which has been delivered. The second grant of \$2,546,550 ex GST enabled us to improve the exterior of Franklin and refurbishment within the southern wing, including new kitchen and dining facilities, with works largely completed and final completion scheduled for December 2025. HRC also contributed a further \$350,000 to these improvements.



Most significantly, we secured a major grant of \$17,830,800 ex GST to construct 21 new rooms at Franklin and renovate the existing 89 rooms, with completion scheduled for June 2027. HRC will contribute \$1,981,200 ex GST to this transformative project. This investment is about far more than bricks and mortar. It speaks to our long-term commitment to the Huon Valley, ensuring older people in our community can access high-quality, contemporary aged care services close to home, family, and friends. It means better living environments, improved amenities, and the dignity of modern facilities for current and future residents.

We also received a grant of \$10,000 to contribute to the IT costs associated with readiness for the new Aged Care Act, and a grant of \$248,356 ex GST to offset the cost of price increases flowing from the transition to Support at Home. Money will flow from November 2025, and the Board has approved utilising some of the grant to directly and temporarily reduce the cost of some services for older people registered as clients with Huon Regional Care on 1 November for the first 12 months of Support at Home.

Amplifying Consumer Voices

This year we oversaw a fundamental change in how consumer advisory bodies function at Huon Reginal Care. I want to sincerely thank everyone who was previously involved in consumer representation for their valuable contributions. Thank you!

Consumer Advisory Bodies have been formed for Franklin and Home Care, and our Clinical Care Advisory Committee is now operating across the organisation, consisting of our Executive Manager Clinical Services, a representative older person and a registered nurse. These structures are starting to find their feet, and I look forward to seeing how they continue to evolve and elevate the voice and lived experience of our consumers over the coming year.

Investing in Our Workforce

Addressing agency nursing costs and workforce sustainability required bold action. The Board accepted management's recommendation to approve a significant investment in international recruitment, authorising the recruitment of up to ten nurses and five allied health professionals.



I'm delighted to report that nine nurses have been recruited, with one occupational therapist expected to join us by August 2025. This initiative is a key contributor to our financial sustainability and is directly linked to our strategic pillar of capability uplift. Having permanent, committed staff enhances continuity of care and strengthens our organisational culture.

Executive Leadership

Our Executive Management team now has all roles filled, providing stability and expertise across all areas of operation. We welcomed Kylie Moore, who replaced Fi Reid following Fi's retirement. I want to extend heartfelt thanks to Fi for her service and commitment to Huon Regional Care, including two years as Acting CEO during which she guided the organisation with skill and dedication.

We also welcomed Bradley van de Kamp, who joined to lead our Support at Home program. His expertise will be invaluable as we navigate the transition to this new service model.

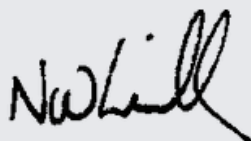
Looking ahead

As I reflect on this year, I'm grateful and optimistic. The dedication of our staff, the trust of residents and families, the commitment of our Board, and the support of our community create something truly special. Together, we're building an organisation that not only meets the needs of today but is well-prepared for the opportunities and challenges of tomorrow.

The year ahead will bring change and no doubt some challenges, but also growth and continued evolution. Through it all, our commitment remains steadfast: providing exceptional care with dignity, respect, and warmth to older people in the Huon Valley and the Tasman Peninsula.

Thank you for being part of the Huon Regional Care family.

Cheers,



Tash Whish-Wilson
Chair, Board of Directors
Huon Regional Care

Meet our Board



**Natasha Whish-
Wilson**
Chairperson



Penelope Egan
Deputy Chair



Christian Street
Secretary



Joanne Sabena
Director



Richard Sadek
Director



Meghraj Thakkar
Director



Paula Wriedt
Director



Our Committees & Attendance

Board Attendance

Director	Total Meetings	Director	Total Meetings
	7		7
Chair, Natasha Whish-Wilson	7	Richard Sadek	6
Penelope Egan	7	Meghraj Thakkar	5
Christian Street	6	Paula Wriedt	5
Joanne Sabena	4		

Quality & Safety Committee

The Quality and Safety Committee supports the HRC Board to oversee consumer safety and care quality by ensuring compliance with the Aged Care Quality Standards, accreditation requirements and NSQHS Standards, and by monitoring clinical performance indicators. It identifies and mitigates clinical risks, confirms staff have the required skills and knowledge, and provides strategic advice on clinical issues to drive continuous improvement and excellence.

Director	Total Meetings	Director	Total Meetings
	6		6
Chair, Joanne Sabena	6	Richard Sadek	6
Natasha Whish-Wilson	4	Christian Street	4

Finance, Audit & Risk Management Committee

The Finance, Audit and Risk Management (FARM) Committee supports the Board to oversee HRC's financial reporting, internal and external audits, risk management, IT and cybersecurity, corporate governance, and compliance with laws and regulations. It also advises on, assesses, and monitors the planning and delivery of major infrastructure investments.

Director	Total Meetings	Director	Total Meetings
	7		7
Chair, Meghraj Thakkar	7	Paula Wriedt	5
Natasha Whish-Wilson	4	Penelope Egan	6
Richard Sadek	7		

Remuneration & Governance Committee

The Remuneration and Governance (RGC) Committee oversees governance effectiveness by ensuring appropriate structures, reviewing Board policies, leading the annual Board evaluation, and managing conflicts of interest. It recommends constitutional changes, ensures compliance with Aged Care Standards relating to governance and human resources, and reports its activities to the Board each meeting.

Director	Total Meetings	Director	Total Meetings
	3		3
Chair, Penelope Egan	3	Meghraj Thakkar	3
Natasha Whish-Wilson	3	Christian Street	1

From the CEO

Ancient Greek philosopher, Heraclitus, gave rise to the idea that everything flows or is in a state of flux. That is certainly true of the last year, with aged care reforms accelerating.

The introduction of the new Aged Care Act and its passing in the final hours of the last Parliamentary sitting day last year has brought with it optimism about the future of aged care, coupled with an enormous, unfunded workload to realign everything we do to the new requirements.

We commenced a detailed gap analysis against each standard and indicator across our services, taking actions to close gaps or initiate continuous improvements over the medium term. This work has been valuable in pinpointing priorities, ensuring compliance, strengthening clinical governance and consumer outcomes, and embedding the standards' intent: partnering with individuals and delivering personalised, safe, high-quality care.

We are implementing initiatives to put each person at the centre of care. These include building a skilled, compassionate workforce; ensuring timely access to tailored services that support daily living, especially in rural and remote settings; and helping people identify meaningful ways to contribute so they feel valued.

We are co-designing homely yet high-quality meal and dining experiences that support nutrition and social connection, guided by residents' preferences. Above all, we are engaging deeply to understand what quality of life means to each individual and creating opportunities that promote fulfilment and wellbeing.

Support at Home

Over the year, we provided over 68,000 hours of support over more than 48,000 visits to home care clients and over 20,000 for those receiving services under the Commonwealth Home Support Program. This was an incredible effort from the almost 80 people in the field and supporting from the office. This has occurred in the midst of significant reforms.

An aspect of the new Act is that the Support at Home (SAH) program replaces the current Home Care Program (HCP) moving from four-levels of support to eight, plus two additional streams for restorative care and an end-of-life pathway. The funding arrangements are markedly changing with providers losing package management fees, reducing care management to a flat 10% (and pooled across all clients) and requiring mileage to be consumed into the common price for each service.

This process has been made challenging in the absence of the aged care rules being released, around which all systems and processes must be based.

One of the most major preparatory initiatives for the new Act was an organisational realignment. This has repositioned staff into smaller zonal teams that centre on groups of clients across our primary footprint of the Huon Valley, Kingborough, Bruny Island and that Tasman. Our teams have had numerous hours of additional training and preparation and each policy and process is being developed or realigned to the program requirements. Price modelling has been another critical activity, as no pricing guidance has been provided by the Independent Health and Aged Care Pricing Authority as expected. The delay in the Act has meant all of this work continues and will be strengthened further before November.

Residential care

Our three facilities have continued providing quality, compassionate care. Occupancy averaged just under 92%, indicating strong and sustained demand while preserving some capacity for respite and transitions. Contracted hospital beds at Dover and Nubeena averaged 70% occupancy, consistent with their flexible, short-term subacute and transitional role for local communities.

Quality performance met or exceeded national benchmarks, with required care minutes and 24/7 nursing achieved at all times. Franklin holds a 4-star rating and Dover 5-stars. Nubeena's MPS model is not required to be star-rated, though reporting work is underway with the Commonwealth to bring this into the scheme, as part of changes under the new Act.

Clinical portfolios focus on palliative care, dementia, falls, infection control, medication and continence were created and assigned. Education highlights include PEPA palliative training, Dementia Australia's EDIE VR program and hospital-avoidance education for nurses. More than 30 volunteers now support residents, assisting with gardening, walks, games, pet visits and companionship that enhance connection, wellbeing and daily life.



International recruitment

Last financial year, the over reliance on agency staffing significantly damaged Huon Regional Care's financial position and impacted teamwork within facilities. With the Board, I have prioritised removing this reliance through an international recruitment program.

Nine registered nurses were successfully recruited. All have arrived, settled and are positively contributing to resident care. Five have come from the Philippines and four from India. Eight have made Franklin or Huonville their home, whilst one opted to be appointed to Nubeena. Once settled, their partners and children have also arrived, reflecting their genuine and long-term commitment to making Tasmania their home. We are so grateful to have them and look forward to them progressing, not just professionally, but through the visa system to permanent residents and, ultimately, citizens.



(L-R) Some of our valued international nurses John, Julie, Jessika, Sini, Reshma and Simi

Facility uplift

Dover

Last November, the \$5.4 million renovation of Dover was completed that has delivered an almost new facility. Four new rooms were constructed, providing an additional 25% capacity to the southern Huon Valley. Other renovated features included larger, open shared spaces, all existing rooms updated, a new laundry, beautifully landscaped gardens in the courtyard and on three sides, plus a hairdressing salon. The rural health rooms and palliative care suite have been extensively upgraded too. We were delighted to have the Hon Julie Collins MP, Federal Member for Franklin, open the facility in April, witnessed by residents, families, community and government representatives and our care staff.

Franklin

Submissions under the first two rounds of the Aged Care Capital Assistance Program (ACCAP) funding opportunities were successful. Two applications were made under the first round: creation of staff accommodation and upgrades primarily to the Franklin southern wing.

The staff accommodation renovation project was executed in just under four months, as the time from the grant contract execution to the first nurses needing to live in the premises provided a narrow window of just 18 weeks. Mountain View, formerly a hostel until around 2013, was transformed into a 12-ensuited bedroom facility for staff. Having this onsite capacity at Franklin has been a critical success factor for our international recruitment program.

The southern wing of Franklin commenced an upgrade in January 2025 that will be completed by December. The project works have already delivered resident benefits after 89 split-cycle air conditioning units were installed in each bedroom by April. The full exterior of the building has been repainted to give a much-needed facelift, with many remarking on how modern it now looks. New emergency diesel generation will be installed by November that will give the facility complete energy assurance during outages.

On the interior, the main facility kitchen has been demolished, and is being completely refitted. This will drive much needed productive capacity for catering services and, most importantly, improve the experience for residents. The southern dining and lounge areas commenced refurbishment and will provide a modern, airy environment for residents and their families. A new home-style kitchen has been included for resident use, plus a kitchenette for tea and coffee.

A new nurse call system is being installed that features leading-edge radar technology that significantly improves the ability of care staff to monitor resident movements unobtrusively and be alerted if a fall occurs in the bedroom or ensuite.

Our second round of ACCAP funding was successful with just under \$18 million awarded to construct 21 new modern bedrooms and to upgrade all 89 existing rooms, with works to be completed by June 2027. As the delivery of the grant is required by 30 June 2027. The construction will commence at the beginning of October 2025, with the first stage being the building of the new rooms. Once completed, existing residents will be temporarily moved into the rooms whilst their existing room is renovated. This truly transformational project delivers significant additional capacity for older people to receive quality, compassionate care at Franklin.

Tasman

Huon Regional Care does not own the buildings at Nubeena, instead operating them on behalf of the Tasmanian Health Service, as part of a tri-partite multi-purpose service. This unfortunately has precluded us from making application for much-needed improvements, such as guttering, solar energy production, upgrade of the walk-in freezer and diesel generator. We continue to actively lobby for these improvements and hope to see them being address across the next financial year.

Technology and systems innovation

The year reflects much technology investment, as part of a sustained focus the introduction of productivity-enhancing solutions. Cybersecurity underpins all systems and across the year an Essential 8 assessment was undertaken, which whilst finding that the organisation was in an overall good position, identified continuous improvement opportunities and a gap-closing action plan was commenced.

We strengthened our technology foundations by redesigning and upgrading the Franklin wireless network to improve coverage, reliability and performance for clinical and operational systems. We also rolled out new printers with card-swipe authentication to enable secure, location-independent printing and reduce exposure of sensitive information.

IT support was transitioned to a 24/7 outsourced helpdesk, lifting response times and coverage across all sites, and we initiated a centralised asset-management platform to improve visibility, tracking and lifecycle control of hardware and software. The LoopSafe data-security platform was deployed to enhance information governance and compliance.

Business systems and assurance were modernised with the implementation of Employment Hero to streamline onboarding, payroll and workforce management. We also deployed RiskTeq as the organisation's quality and risk management system, improving compliance tracking, incident reporting and oversight. Together, these upgrades have increased resilience, security and efficiency across the organisation.

Our people

Our teams

Huon Regional Care is blessed to have smart, hardworking, compassionate people working in support to older people in our facilities or in their own homes.

This year we have grown beyond 330 staff employed across all programs in varying full-time, part-time and casual capacities.

At the frontline, our nurses, personal care workers, lifestyle officers and allied health staff provide amazing support that makes a difference in many lives. Of course, many people provide support in roles you may not see, but without them care can't be well provided. It takes a village, as the saying goes. Our teams in rostering, cleaning, care management, coordination activities, reception, catering, laundry, people and culture, finance, quality and IT all play such an indispensable role too. Together, you've earned a reputation for commitment and kindness. Thank you for the role you play in ensuring older people across the Huon Valley, Kingborough, Bruny Island and the Tasman enjoy access to high-quality services.

Our management

This year, we have been lucky to attract some great people to fill management roles. Liz Neville and Maddy Wade have been appointed to Facility Manager roles at Franklin and Tasman. Andrea Duggan has taken on a new support at home services manager role, as part of the realigned service model. Catherine Hayden stepped in as Quality and Compliance Lead.

Over the year, we said goodbye to Fi Reid, Executive Manager People & Culture, who semi-retired into a Franch baking business. Fi contributed to the organisation over five years, including two as acting CEO through the difficult COVID crisis. Her contribution is gratefully acknowledged, and we wish her well for the adventures ahead.

Kyllie Moore was welcomed to lead people and culture, joining from GenU, a disability and aged care provider. Bradley van de Kamp also filled the Executive Manager Support at Home, after several years in senior operations management in an adjacent sector. I welcome both and am excited to see their contributions over the coming months and years.



Leeanne Triffitt was promoted from Facility Manager Tasman to the role of Executive Manager Clinical Services. Leanne brings extensive clinical experience to the role and is already having real and lasting impact. Jackie Horsley has continued to lead the finance function after joining in 2023. Jackie has been a rock of support in the organisation's bid to improve its financial position and achieve long-term sustainability.

Charles Ye has continued to lead technology and systems innovation, Sharla Delaney has excelled as Consumer Experience Manager and Brooke Ryan provides appreciated executive support to me and the Board.

My thanks to you all. Each brings different skills, experiences and perspectives that create a rich management tapestry from which Huon Regional Care can only benefit.

Board leadership

Thank you to the Board for their steadfast stewardship throughout the year. Setting and driving for strategic goals amid generational reform is not easy. Through this uncertainty, the Board has continued to hold older people at the centre of their decision-making, balance many competing priorities, and provide stable, assured leadership.

The work of Directors through committees has strengthened our performance, compliance and culture. Older people supported by Huon Regional Care and the broader community can be confident in their laser-like focus on ensuring a sustainable organisation that provides high-quality person-centred care now and into the future.



Looking forward

The introduction of the new Aged Care Act and its over 600 pages of associated rules will remain in focus, as we work to embed this into our policies, processes, systems and practices into all we do. The coming year will also see focus on staff-related initiatives, including health and wellbeing, celebrating inclusion, expanding access to training and development and future-focused workforce planning. On the technology front, we will remain focused on identifying and adopting systems and solutions that make our teams more productive and explore the place of robotics and artificial intelligence in how we deliver services, both directly and in the back-office. Of course, our primary focus will be on providing person-centred care and monitoring quality indicators to continuously adapt and improve.

Finally, to all the older people who place their trust in Huon Regional Care to provide care where and how you need it, thank you. Your faith in us is respected and held in high regard. We work hard each day to provide you the very best possible experience, whether in our facilities, one of the sub-acute beds we support, or receiving supports to live independently at home.

Warm regards

A handwritten signature in black ink, appearing to read 'David Brennan', with a long horizontal flourish extending to the right.

David Brennan
Chief Executive Officer

Audience Engagement

Paula Sheppy

Ah that's my beautiful mum, who used to love cooking, thank you! My brothers response to this photo..."Ah cooking her brew in her cauldron!"😂😂😂

Emily Montgomerie

Yay!!! Go Nan 🍷❤️ She used to play for us all the time. So lovely to hear her play again 🥰



Rosemary Sandford

Sharla runs an excellent info session with very informative and useful handouts

Kevin Sullivan Music

We love it too [Huon Regional Care](#). There were lots of happy faces there. Thanks for having us. ❤️🙌👍🎵

Bernice Bott

They absolutely love it...singing along, toes tapping and hands clapping. ❤️

Anne Byers

What a fantastic experience for these people. I follow you on FB from WA - and often see my Auntie Elaine xx

Judy James

The residents certainly have a great variety of cuisine.staff do a marvellous job.👍

Lynne Delaney

Looks good to me. Love your kindness Sue Brooker ❤️

Jill Askey

Mum (Elaine) really enjoyed this celebration, she said the room looked lovely, very colourful, delicious food and she had a great time 😊

Narelle Norris

Awesome, looks like everyone had a wonderful day 😊

Toby Thorpe - Deputy Mayor of the Huon Valley
Congratulations Athol and Elaine, it was a pleasure to present these well deserved awards to you 🥰

Highlights

194 New Followers

4,800 Page Visits


3,000 Content Interactions

Best Post

13,458 Views

5,677 People Reached

Years of Service Recognition



At Huon Regional Care, we are proud to recognise the loyalty and dedication of our people. Long service not only reflects commitment to our organisation, but also deep connection to the residents, clients, and communities we serve.

During 2024–25, we celebrated the following service milestones:

20 Years of Service

Maree Cooley

15 Years of Service

Robyn Brown

Kathleen Stanway

Robyn Schrek

Jane Peatling

10 Years of Service

Shae Skerke

Merrilene Wickam

Kale Skerke

Peta Ottway

Desirae Woolley

5 Years of Service

Leila McNaught

Sarah Bourke

Rebecca McPherson

Karan Spilling

Douglas Chard

Cameron Scott

Sonya Crawford

These milestones reflect thousands of hours of care, support, and teamwork that have helped shape Huon Regional Care into the organisation it is today.

Financial Statements

For the Financial Year
ended 30 June 2025

ABN:63 683 694 146



Huon Eldercare Ltd (trading as Huon Regional Care)

ABN 63 683 694 146

Statement of Comprehensive Income

For the Year Ended 30 June 2025

	Note	2025 \$	2024 \$
INCOME			
Interest received		1,093,345	789,422
Other income		282,710	367,263
Revenue from customer contracts	2	29,735,525	26,121,766
Rental income		325,494	265,335
Total Income		31,437,074	27,543,786
LESS: EXPENSES			
Administration and management fees		1,102,490	1,357,419
Bad and doubtful debts		58,475	83,743
Consumables		1,363,526	1,129,511
Depreciation and amortisation		859,002	701,280
Employee benefits		24,081,747	21,119,915
Other expenses		2,970,432	2,260,646
Property overheads		1,317,535	1,431,911
TOTAL EXPENSES		31,753,207	28,084,425
OPERATING SURPLUS/(DEFICIT) FOR THE YEAR		(316,133)	(540,639)
Capital grants	2	4,637,619	3,441,552
NET SURPLUS/(DEFICIT) FOR THE YEAR		4,321,486	2,900,913
Other comprehensive income		-	-
TOTAL COMPREHENSIVE INCOME		4,321,486	2,900,913

Huon Eldercare Ltd (trading as Huon Regional Care)

ABN 63 683 694 146

Statement of Financial Position

As At 30 June 2025

		2025	2024
ASSETS	Notes	\$	\$
CURRENT ASSETS			
Cash and cash equivalents	3	9,722,055	5,229,163
Trade and other receivables	4	1,902,721	2,017,771
Financial assets		12,879,888	13,916,339
Prepayments		209,765	406,959
TOTAL CURRENT ASSETS		24,714,429	21,570,232
NON-CURRENT ASSETS			
Property, plant and equipment	5	15,394,829	10,886,748
Right of use asset	7	122,002	-
Investment properties	6	7,395,419	7,396,029
TOTAL NON-CURRENT ASSETS		22,912,250	18,282,777
TOTAL ASSETS		47,626,679	39,853,009
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	8	1,416,736	1,558,428
Employee benefits	9	2,205,068	1,973,648
Contract liabilities	10	842,105	2,246,621
Other liabilities	11	20,730,514	16,368,386
Lease liabilities	12	29,507	-
TOTAL CURRENT LIABILITIES		25,223,930	22,147,083
NON-CURRENT LIABILITIES			
Employee benefits	9	482,340	200,878
Lease liabilities	12	93,875	-
TOTAL NON-CURRENT LIABILITIES		576,215	200,878
TOTAL LIABILITIES		25,800,145	22,347,961
NET ASSETS		21,826,534	17,505,048
EQUITY			
Accumulated surpluses		21,826,534	17,505,048
TOTAL EQUITY		21,826,534	17,505,048

Our Care

48,191 home care visits

68% of staff are in residential
26% in Support at Home
6% in Corporate

20,000+ instances of support to CHSP clients

Huon Regional Care

68,318 hours of support provided to people at home



Support at Home
3278 Huon Highway
Franklin TAS 7113
03 6264 7108

Dover
15 Chapman Avenue
Dover TAS 7117
03 6298 9201

Franklin
3278 Huon Highway
Franklin TAS 7113
03 6264 7100

Tasman
1614 Nubeena Road
Nubeena TAS 7184
03 6264 7100